



Status and key developments

Status 2020

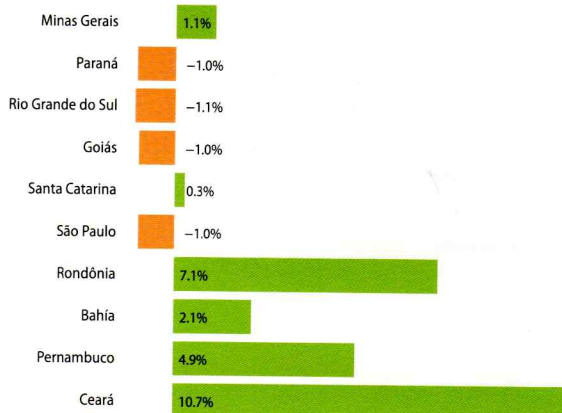
- No. 4 (11) in the world milk production: 35 mill t SCM
- Number of dairy farms: 1,140,620
- Milk price: +1% to world market
- Feed price: +10% to world market

Key developments 2015 — 2020

- Milk production increased by +0.5% per year
- Farm number decreased by -1.1% per year
- Milk yield increased by +6.8% per year
- Top herd size class growth: > 200 cows/farm: CAGR +6.5%

Top 10 regions - avg. annual milk production growth

2015 - 2020 - regions represent 89% of national milk production in 2020

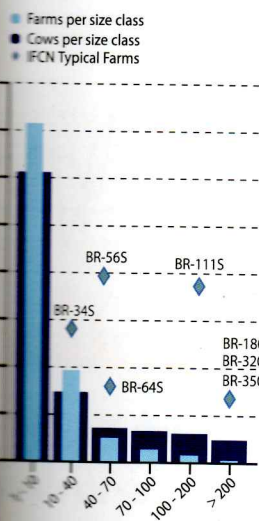


Key variables

	1996	2000	2004	2007	2010	2012	2014	2016	2018	2019	2020	Annual change '10-'15	'15-'20
<b>Milk production (cows')</b>													
Production (mill t SCM)	17.27	18.43	21.89	25.74	30.25	31.82	34.59	33.17	33.40	34.32	35.00	+2.4%	+0.5%
Cows (in 1,000's)	16,274	17,885	20,023	21,122	22,925	22,804	23,028	19,559	16,353	16,271	15,603	-1.6%	-5.9%
Milk yield (t SCM/cow)	1.06	1.03	1.09	1.22	1.32	1.40	1.50	1.70	2.04	2.11	2.24	+4.1%	+6.8%
<b>Farm structure</b>													
No. of dairy farms (in 1,000's)	1,810	1,605	1,430	1,332	1,279	1,247	1,217	1,189	1,164	1,152	1,141	-1.2%	-1.1%
Average farm size (cows / farm)	9.0	11.1	14.0	15.9	17.9	18.3	18.9	16.4	14.1	14.1	13.7	-0.4%	-4.9%
<b>Prices in national currency</b>													
Milk: feed price ratio	1.61	1.29	1.31	1.53	1.70	1.39	1.65	1.47	1.65	1.72	1.50	-2.6%	+0.2%
Cull cow (BRL / live weight)	0.40	0.74	1.11	1.17	1.96	2.10	2.85	3.82	3.39	3.73	5.63	+12.7%	+9.6%
Land - buy (BRL / ha)	3,259	3,504	9,239	11,685	15,017	18,181	24,714	26,624	26,008	26,038	27,157	+12.4%	+0.1%
Devaluation of BRL vs USD	+232%	+82%	+14%	+72%	+89%	+71%	+42%	-4%	-9%	-15%	-35%	-17.7%	-7.1%

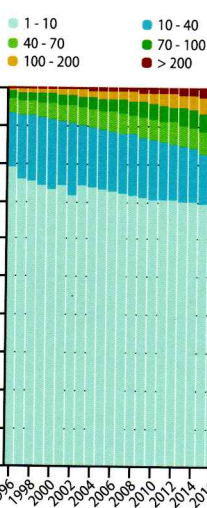
Farm structure

% of dairy farms and cows in size classes (2020)



Farm structure

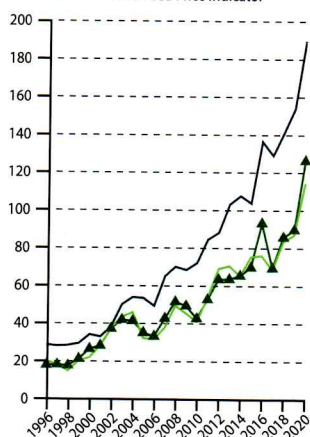
% of cows per herd size



Milk and feed price

BRL / 100 kg

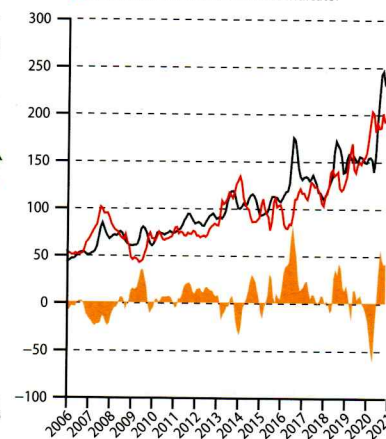
- National farm gate milk price (SCM)
- ▲ National feed price
- IFCN World Feed Price Indicator



Monthly farm gate milk price

BRL / 100 kg SCM

- Distance nat. price vs. world price in BRL
- National farm gate milk price (SCM)
- IFCN Combined World Milk Price Indicator



Notes

• National statistics, FAO, IMF, Oanda. 2020 data preliminary and partly estimated. **Estimates done for:** Farm number: 1997-2005, 2007-2018. **Devaluation:** Changes based on 2015 estimate. BRL/USD= 3.34. **Remarks:** Farmers' milk price: Gross prices, including transport costs and INSS (2.3%). **Regional data:** Milk production in natural fat and protein content. **Farm** data based on 1996 and 2006 census. 2020: estimation.